

Sustainable Actions

2014-15

Annual Business Plan



Welcome....

to the Adelaide Hills Council Annual Business Plan and Budget for 2014/15.

This document sets out the programs, projects and services the Council proposes to provide in the forthcoming financial year, and how it plans to allocate its budget. This is the first Annual Business Plan prepared since the adoption last December of “Lofty Aspirations Sustainable Actions”, the Strategic plan for 2014-18. It has been developed to ensure consistency with Council’s Vision of

nurturing our unique place and people

and aims to maintain efficient services for the community and continue progress towards the long-term objectives outlined in Council’s Strategic Plan.

Financial Sustainability remains the most important of those objectives. Council sets rates for one year at a time, but spends most of them providing infrastructure to last thirty years or more. The Long Term Financial Plan helps Council to balance those two factors, and for 2014/15 Council is able to improve upon the forecast in that Plan with its lowest rate increase in recent history.

This budget incorporates a rate increase of 3.4%, (likely to be just 0.9% above the expected Adelaide CPI for 2013/14.) and maintains the level required by the Long Term Financial Plan for infrastructure catch up funding. A further 0.5% generated from internal savings (and originally intended to reduce the rate increase) has instead been applied to meet part of a substantial reduction in Road Grant funding per the Federal budget in May.

Consultation

A community consultation period ran from 1 to 28 May 2014 and was extended to 4 June 2014. During this time the community was asked to tell Council what it thought about the Draft Annual Business Plan and Budget for 2014/15:

- » Two Information sessions were held at locations in Gumeracha and Stirling on Saturday 17 May and Saturday, 24 May 2014 at 10.00am to 11.00am, attended by over thirty people..
- » A public meeting of the Council on Tuesday 27 May included an opportunity for the community to ask questions and make submissions in relation to the Annual Business Plan and Budget.
- » A questionnaire was available from 1 May at libraries, service centres and online at council’s website, www.ahc.sa.gov.au
- » Information and the same questionnaire was included in the Hills Voice, distributed to all ratepayers in the region by delivery to residences or post offices and PO Boxes from the middle of May
- » 1420 completed questionnaires were received from residents and ratepayers by 4 June, and a further 39 from non-residents .

Council considered the community consultation feedback at its meeting on 24 June 2014 and took it into account before adopting the Annual Business plan and Budget and confirming the rate increase which forms the basis of both the Annual Business Plan and the Annual Budget.

Copies of this Annual Business Plan can be downloaded from www.ahc.sa.gov.au or viewed at any of Council’s Customer Service Centres.

CONTENTS

SUMMARY OF COUNCIL'S LONG TERM OBJECTIVES.....	4
COUNCIL'S CURRENT YEAR OBJECTIVES.....	5
PROGRESS SINCE LAST YEAR'S ANNUAL BUSINESS PLAN.....	11
COUNCIL'S CAPITAL BUDGET FOR 2014/15.....	15
COUNCIL'S OPERATING BUDGET FOR 2014/15.....	17
RATES SETTING FOR 2014/15.....	18
APPENDICES:	
1. Uniform Presentation of Finances (<i>a statutory requirement</i>).....	20
2. Capital Budget Detail (<i>projects for new and renewed assets</i>).....	25
3. Operating Budget Detail (<i>including service area budgets and staffing</i>).....	49
4. Rates Detail (<i>including rebates, deferral and capping options</i>).....	53
5. Adelaide Hills Council and Area Details.....	55
6. Organisational Structure effective from 1 July 2013.....	56

SUMMARY OF LONG TERM OBJECTIVES

In December 2013 Council adopted its Strategic Plan 2014-18, "Lofty Aspirations Sustainable Actions" to provide a focus for Council's service delivery over the next five years. The long term goals and objectives of the Strategic Plan aspire towards our 20 year vision, "Nurturing our unique place and people". They are:

1 A Safe and Connected Community

2 Sustainable Natural and Built Environs

3 A Prosperous Economy

4 A Recognised Leading Performer

To find out more about these goals and the supporting actions, you can read the [Strategic Plan here](#)

CURRENT YEAR OBJECTIVES

This Annual Business Plan demonstrates Council’s Strategic Framework in action for 2014/15. All of the projects detailed here are taken directly from internal business plans, designed to deliver the four long term goals, and also the objectives of the Corporate Plan adopted in February 2014. Council staff will spend 2014/15 working to complete three sets of projects, each designed to improve service delivery as follows:

STRATEGIC PLAN PROJECTS

These essentially outward facing projects are intended to have an impact upon the District and its residents and visitors in 2014/15 and over the next five years or more. Each of these projects is directly linked to a five year action identified in “Lofty Aspirations Sustainable Actions”, and is supported by a plan which sets out details, objectives and results and provides for outcomes to be measured and assessed quarterly.

A Safe & Connected Community
Develop a Community Strategy
Participate in State Government Trials of Speed Limits on Unsealed Roads and Identify Road Safety Black Spots
Regional Public Health Plan
Volunteer Action Plan
Positive Ageing Action Plan
Adelaide Hills Trail Strategy
Review of the 2012 Cultural Audit
WW1 Memorials – Review and Upgrade Program
Community Initiative to Commemorate the WW1 Centenary



Sustainable Natural & Built Environs

Water Resources Strategy

Implement the Biodiversity Strategy

Regional Integrated Climate Change Vulnerability Assessment Report

Investigate the benefits of Becoming a Member of the ICLEI

Review Wastewater Servicing

Review Waste Management Strategy

Roll Out Household Food Organics Mini Bins

Study of Community Facilities for Optimum Use

District Master Plan

Timetable for Precinct Plans and Activity Centres

Tree Planting Succession Plan

Pilot Study of Bike Parking Facilities

Review of Park-n-Ride Facilities



CORPORATE PLAN PROJECTS

The Corporate Plan is itself one of the first outcomes of the Strategic Plan. Each of these projects is intended to have an impact upon the Council and its administration in 2014/15 and over the next three years or more. These essentially inwards facing projects continue the principles of Business Excellence established at Council over the last two years and now firmly embedded in its processes and systems. The final group of projects is completely focussed on measuring the results delivered.

Leadership

Redefine the Corporate Values and Behaviours based on Principles of Good Service
Establish a Leadership Development Framework
Define Ownership and Responsibility of Corporate Processes within the Organisation
Review the Performance & Development Plan

Strategy & Policy

Establish Formal Mechanisms for Understanding Community Needs
Establish an Internal Corporate Sustainability Reference Group
Develop a Timetable to Establish and Review Policies
Develop a Timetable to Establish and Review Strategies
Develop a framework for Annual Departmental Business Planning
Establish a Strategic Planning Framework
Develop a Project Management Framework

People

Regularly Review the Allocation of Resources Including Alignment of Appropriate Skill Sets
Implement the new Performance & Development Plan Process
Develop and Implement an Action Plan based on the outcomes of the Employee Opinion Survey
Develop an Internal Communications Framework built on two way Communication
Review the Work Health & Safety Improvement Plan

Partnerships & Resources

Implement the Partnering Framework
Establish an Annual Timetable to Develop and Approve Budgets
Improve Budget Proposal Process
Develop a Plan to meet Council's Accommodation Needs
Use a 5S Framework to Improve Workplace Organisation
Establish an Organisation Wide IT Systems Training Framework
Improve Document and Record Management to Ensure Consistency and Easy Access to Information
Improve Systems Integration

Processes & Customer Service

Identify Opportunities using Prioritisation criteria to Improve Service Delivery

Use the Process Improvement Project framework to drive continuous improvement

Establish a mechanism to capture and report on benefits realised through continuous improvement innovation

Develop a Customer Service Framework

Develop Internal and External Communications Strategies

Results

Establish a Suite of Corporate Performance and Society Results indicators

Develop a Process for Measuring and Reporting on the Indicators

Undertake a Customer Service Survey

Undertake an Employee Opinion Survey



BREAKTHROUGH PROJECTS

The Breakthrough Projects are short, sharp, service focussed projects that run for no more than 90 days and provide effective solutions to known challenges, typically wasteful or inefficient sub processes within the organisation. There is likely to be a further round later in the year when the first set is completed.

Project	
FBT Reduction	<i>Minimising the FBT profile of Council's vehicle fleet</i>
Public Litter Bins	<i>Maximising collection efficiency, however possible</i>
Tree Services	<i>Using Council's purchasing power as effectively as possible</i>
Cleaning Consumables	<i>Using Council's purchasing power as effectively as possible</i>
Programmed Asset Maintenance	<i>Eliminating process inefficiencies between sites/teams</i>
Fleet Procurement	<i>Using Council's purchasing power as effectively as possible</i>
Cemeteries	<i>Identifying operational and routine efficiencies</i>
Fuel (best price)	<i>Using Council's purchasing power as effectively as possible</i>
Review Fees & Charges	<i>Ensuring full cost recovery wherever possible/permissible</i>
CWMS Fees Reviews	<i>Ensuring full cost recovery wherever possible/permissible</i>
Centralised Corporate Purchasing	<i>Eliminating process inefficiencies between sites/teams</i>
Printing Management (Wastage)	<i>Preventing unnecessary printing</i>
Community & Other Grant Giving	<i>Eliminating process inefficiencies between grant programmes</i>
Administration Services	<i>Eliminating process inefficiencies between sites/teams</i>



PROGRESS SINCE LAST ANNUAL BUSINESS PLAN

Council's Organisational Structure

On 1 July 2013, Council started the current year with an internal restructure which split the three old and unequally sized directorates into four new ones. A Director Community and Customer Service was appointed to head up the new directorate, and the new organisational structure shown in Appendix 6 took effect. The restructure was one outcome of the Business Excellence work undertaken since the end of 2011. It helps to align Council departments better with services delivered and the underlying processes used to deliver them.

Council's Organisational Planning Framework

Another outcome of Council's Business Excellence work was the Strategic Framework adopted in the Strategic Plan, which resulted in the three sets of projects for 2014/15 set out on the previous page. Since the end of 2012, all of Council's major projects have benefitted from Business Excellence principles and insights, culminating in the adoption of the current framework and the ongoing improvement of systems and processes detailed below.

Council's Systems & Processes

During the current year (2013/14), Council has completed three major improvements to its systems and underlying processes as follows:

- Open Office My Community – the new core business system launched in July 2013 to manage Council operations. It includes a financial system that aligns all Council services (and reporting) with the underlying processes used to deliver them. All of the systems run the latest IT architecture and provide Council with a current information systems platform, fully compatible with “cloud” and other new developments.
- AHC Online – Council's website designed and built with the help of Commonwealth funding and launched in November 2013. The new website improves Council's ability to communicate, both informing and being informed by the community. Besides greatly improved content, it also offers enhanced online submissions and will ultimately allow for video conferencing and digital community engagement.
- Business Excellence and Service Improvement Projects – in October 2013, Council reframed its Business Excellence work to recognise that the underlying principles of Business Excellence had been formalised in Council, in part by the formation of the Corporate Plan. The major focus now is on Service Improvement through large and incremental system and process improvement.

Council Services and Major Projects

The current 2013/14 year has seen the following significant progress in services and projects, attaining the objectives set out in last year's Annual Business Plan. Across the four goal areas these have included:

1: A Safe and Connected Community

Community Development

Secured an additional \$165k of recurrent Commonwealth funding to support the re-ablement and independence of older residents (HACC programme now over \$800k pa)

Commenced the "Community conversations on Positive Ageing" project

Completed phase one of the Hills Youth Mental Wellness Project, a priority identified by AHC Youth Advisory Committee. Engaged over 100 young people and developed a well-received DVD called "Outlet".

Built the new Community Shed in Uraidla through state government funding, service club and Council support. Assisted with community based initiatives in Uraidla ("Imagine Uraidla") and Mt Torrens (sculpture and hall)

Library & Customer Services

2012-13 showed the effectiveness of integrating library and Council customer services to provide one stop access points within our libraries; sharing space with the Torrens Valley Community Centre to increase hours of access; moving onto the state wide One Card library management software; consolidating incoming calls to Council's Contact Centre via the newly introduced Lync phone system; and training Customer Service Officers in Council's new financial software.

Recent rapid growth in digital technology and increased demand for training and e-resources has largely been addressed through the Digital Hub's one on one and group training sessions, development of a digital device Discovery Zone at Stirling and increased investment in eMagazines, eAudiobooks and eBooks.

Council's emerging support of Arts & Culture has focused primarily on the Adelaide Hills International Sculpture Symposium and on the staged development - in conjunction with the Symposium, Mount Barker and Alexandrina Councils and the Federal Government - of the Adelaide Hills Sculpture Trail.

2. Sustainable Natural and Built Environs

Engineering

Renewed close to \$8m of assets over the 2013/14 financial year. Successfully targeted the backlog of roads requiring renewal throughout the district, including \$2m of road surface (bitumen) reseals, \$2m of road reconstructions including Sturt Valley Rd, Swamp Road (Lenswood), Checker Hill Rd, and \$2m of unsealed road re-sheets district wide.

Council successfully reconstructed over half a million dollars of failing footpaths across various areas to improve connectivity and promote pedestrian movement. One related benefit has been a considerable reduction in the number and severity of customer cases lodged with Council for road and footpath related repairs.

Natural Resources Management

Continued the implementation of Council's Biodiversity Strategy 2013-16, including undertaking detailed blue marker site (significant native vegetation) surveys to improve the management of weed control at these sites. Developed a roadside vegetation management plan that outlined and committed the Council to the way it manages its road reserves with respect to the adjoining native vegetation. Continued to work with volunteer and friends groups across the district and the Natural Resource Management board.

Works and Services

The tree maintenance team has been under pressure in 2013/14, with a substantial increase in falls of very large trees across the district as significant weather events become more frequent. One large tree can typically cost between \$3,000 and \$10,000 to remove depending on location.

As part of Council's long term asset planning, a list of all Avenue Trees has been compiled and consultation with residents has occurred to determine replacement species when the Avenue Trees reach the end of their lives. The process has generally been received well by residents.

As part of Council's recycling initiative, all concrete, bricks, rock and similar products have been removed from the waste to landfill cycle and then crushed for reuse on unsealed roads. This delivers not only a sustainability advantage but an economic advantage as well.

Waste Health & Regulatory Services

Over 9000 green waste bins distributed to households in urban areas and townships, resulting in a 670 tonnes reduction of waste to landfill in the first year.

Almost 1000 free kitchen caddie bins distributed to households, designed to take food scraps from the general waste stream and compost them with household green waste, further reducing waste to landfill.

Constructed a pipeline from the Birdwood treatment plant to a dam on private property, increasing storage and waste water reuse by 50 mega litres per year.

Promoted responsible dog ownership and encourage dog owners to desex and microchip their dogs. 82% of Adelaide Hills dogs are desexed and 68% are microchipped, well above the state averages of 67% and 52% respectively.

Strategic Planning

Completed the Biodiversity Strategy, developed with an extensive engagement process identifying a number of high priority actions.

Installed solar PV panel systems on the Woodside Library and Heathfield Depot resulting in a reduction of 41 tonnes of CO₂-e.

Commenced a Regional Climate Change Adaptation Project (Stage 1).

Completed the Representation Review which resulted in Council maintaining its current Ward structure for the upcoming local government elections.

Established an Internal Sustainability Group to review and implement sustainability initiatives within the organisation.

Development Services held three well received development forums with the community at Stirling, Rostrevor and Lobethal during 2013/14. Further forums are planned in future.

3. A Prosperous Economy

Progressed the World Heritage Listing Bid Project for the region together with 5 adjoining Councils, including preparatory work and further consultation and information sessions.

Commenced preparation of The District Master Plan 2014-2019 which will provide a spatial representation of the Strategic Plan vision to guide planning, policy, and projects.

Progressed a number of Development Plan Amendments (DPAs), including the Townships & Urban Areas, Primary Production Lands DPA and Local Heritage DPA.

Commenced a master planning process for the Adelaide Hills Business and Tourism Centre, beginning with substantial community engagement to determine the future for the former Onkaparinga Woollen Mills in Lobethal.

Established the Revitalisation Fund for Primary Production Land and launched the first round of Primary Production Innovation Grants.

4. A Recognised Leading Performer

Governance, Leadership and Risk Management

Council adopted a suite of behavioural principles and standards designed to achieve a higher level of conduct from Council Members than that required by the new legislated Code of Conduct. Meetings locations and procedures were reviewed to allow greater opportunities for the public to attend and engage with Council, and a new style of community forum was successfully introduced.

Council also commenced a review of its Advisory Group structures, role, membership and procedures to improve the provision of representative and quality advice to Council. A new Council Member Training and Development Plan was adopted in preparation for the upcoming general election.

Risk Management and Workplace Health & Safety

Council began a complete review of its policy suite, and ensured easier stakeholder access to all policies via the new website. Several current policies were reviewed during the year to reflect legislative changes and community expectations.

Council's risk management was reviewed and an enterprise risk management framework developed to be progressively implemented in 2014-15. Council continued to implement its internal audit program to provide an assessment of the adequacy and effectiveness of key internal controls within the organisation.

Managing WH&S remains a core part of the way Adelaide Hills Council does things. Council has a broad risk profile associated with its work in the community and in the organisation. Council provides a workplace that:

- » Is safe and healthy for all employees, volunteers, contractors and visitors;
- » Minimises, manages and controls risks within the work environment;
- » Minimises the risk of injury and ill health at work;
- » Complies with the Work Health and Safety (WH&S) Act 2012 and the Performance Standards for Self-Insured employers.

In December 2013, Council was again the subject of a Workcover KPI audit and was pleased to have received no non-conformances. However, we remain vigilant when it comes to safety and have used the audit observations to further improve our systems.

CAPITAL BUDGET FOR 2014/2015

In the last three years, Council has focussed its efforts upon renewing and replacing existing infrastructure (of which almost half by value is roads and transport infrastructure), and has restricted new infrastructure projects to the essentials dictated by safety and statutory compliance. The benefit of this strategy can be seen in the improving condition scores for many key asset categories in the Asset Report Card at the end of Appendix 2.

The 2014/15 budget continues this approach, and provides for capital expenditure in the Asset Management plan (on renewal and replacement) to the extent that the Long Term Financial Plan says Council can afford: \$9.2M. For 2015 the emphasis moves from sealed and unsealed roads and on to footpaths, kerbs, and stormwater management. There is also an increased spend on Council's stock of community buildings.

2014/15 BUDGET AS ADOPTED, with Historical Comparatives and LTFP provisions

Category	Total (Renewal only) \$k	2013/14 Budget Total \$k	2012/13 Budget Total \$k	AMP & LTFP 14/15 (incl NEW) \$k
Seals	1,681	1,969	1,919	1,750
Pavements	1,531	1,556	1,602	1,550
Shoulders	270	366	268	650
Unsealed	1,567	1,840	1,325	2,035
Traffic	60	63	-	-
CWMS	365	425	580	220
Stormwater	435	320	179	400
Bridges	185	107	230	200
Footbridges	15	-	-	25
Footpaths	585	548	320	550
Kerbing	408	351	270	400
Guardrail	98	105	-	75
Busstops	35	50	10	25
Street Furniture	35	30	15	10
Retaining Walls	55	25	45	30
Buildings	727	502	466	900
Sport & Rec	143	129	-	150
ICT Projects	388	99	425	422
Library	30	206	172	42
Plant & Equipment	599	559	665	600
Renewal Total	9,213	9,249	8,491	10,035
<i>New / Essential Projects</i>	415			<i>incl supra</i>
Combined Total	9,628	-	-	10,035

The detailed renewals "project by project" list can be found at Appendix 2

As in recent years, most of the \$0.4M of new infrastructure projects will address safety issues in the form of roads, guardrails and safety improvements. However, projects are also included for additional CWMS improvements in Kersbrook and Birdwood and a local area bike plan. Some other projects have had to be deferred until the first annual budget review as a result of cashflow constraints arising from reduced Federal funding for roads introduced by the May 2014 Federal budget.

Council continues the practice of recent years by limiting expenditure on new assets according to the budgeted operating surplus available to help pay for it. Reserve list projects will be added to the budget at mid-year reviews as and when rates funding becomes available. This is normally as a result of securing Commonwealth grant funding for projects already included. Experience in recent years suggests that this could reach several hundred thousand dollars, typically for road safety related issues.

ADELAIDE HILLS COUNCIL
NEW ASSET PROJECTS
2014/15 BUDGET AS ADOPTED

Project Number	Description	Amount \$k	Cumulative \$k
20031	Bridge Guardrail Safety Upgrades Stage 2 (as per Bridges LTFP and Asset Management Plan)	75	75
30045	Local Area Bike Plan as per Strategic Plan (with grant 30k - without 60k)	60	135
30019	Bridgewater Bus Stop (adj shops) - relocate to oval or DDA works	45	180
30034	Mount Torrens Trail Stage 1 - Lenger Rd to Springhead Road	30	210
30014	Blockers Road Safety Upgrades, including widening and pull off bays	35	245
30046	Woodland Way Teringie footpath safety upgrades (extension to Ridgeland Drive)	15	260
30038	CWMS - Birdwood WWTP Overflow Storage Facility	120	380
30037	CWMS - Kersbrook Effluent Re-Use System (Kersbrook Oval) Design Stage	10	390
20009	Emergency Parking and Disabled Loading/Unloading at Summit Community Centre	15	405
20008	Neumann Lane Birdwood Upgrade to Stormwater drainage	10	415
		<u>415</u>	
<i>Reserve List Projects (in priority order)</i>			
30011	Woodside Office Fire Protection Stage 1 - fire hose reels	35	450
30033	Oakbank St, Stirling Footpath (Johnston St to Stirling oval)	30	480
30008	Teringie Dr/Woodland Way Driveway Link Slow Point	35	515
30009	Heathfield Depot Construction and Demolition Establishment as per Strategic Plan	75	590
10051	Parking Policy Study (Southern Townships) per Strategic Plan	25	615
30015	Stirling Linear Park Signage Upgrades	30	645
30053	Stirling Linear Park (Existing) Toilet Upgrades	30	675
30006	Stirling Fire Upgrades Stage 4 - fire hose reels to office	135	810
10032	Airstrip Road Inglewood Sealing Crest and Guardrail	45	855
		<u>855</u>	

The detailed business cases for New Projects can be found at appendix 2.

OPERATING BUDGET FOR 2014/15

Since adopting an integrated Long Term Financial Plan in 2010, Council has managed to deliver an operating surplus in each year despite continuing uncertainty about many of the factors driving Council costs. Rate increases have mostly been maintained at CPI +1%, and this has enabled Council to provide depreciation for long term asset renewal as well as meet the borrowing costs for short term asset renewal.

Operating surpluses have been generated sufficient to meet most of the cost of additional Infrastructure. This means that borrowing is not extended to pay for new assets, only to accelerate the replacement and renewal of worn out existing ones (thereby limiting the ultimate cost).

At the same time Council has been exploring opportunities to improve efficiency without compromising service delivery through Business Excellence and Service Improvement. Identifying and eliminating waste and unnecessary expenditure has helped to offset other cost drivers such as price increases for disposal to landfill, electricity and water. This has meant that for the majority of budget lines (by number) Council has not increased its budget provision for 2014/15.

Other cost pressures remain unchecked however: tree management is an increasingly significant expense, and bushfire prevention measures have to be prioritised each year, This means that in many of Council's critical expense areas the 2014/15 Budget provides for cost increases substantially in excess of CPI driven not by price increase but by the volume of work to be done.

STATEMENT OF COMPREHENSIVE INCOME

	y/e ->	2013	2014	2015	2016	2017
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
	CPI	Actual	BR2	2.5%	2.0%	3.0%
INCOME						
Rates		29,898	31,161	32,265	33,417	34,938
Statutory charges		806	852	955	984	1,023
User charges		1,019	1,076	1,092	1,143	1,177
Grants, subsidies and contributions		3,869	3,642	3,526	3,689	3,799
Investment income		41	68	68	71	73
Reimbursements		232	297	229	239	247
Other income		651	509	452	473	487
Net gain - joint ventures & associates		480	100	100	100	100
Total Income		36,997	37,705	38,687	40,115	41,843
EXPENSES						
Employee costs		12,488	12,650	13,552	13,996	14,632
Materials, contracts & other expenses		16,473	16,735	16,507	16,934	17,580
Finance costs		731	682	904	949	1,174
Depreciation, amortisation & impairment		6,756	7,266	7,365	7,785	8,023
Net loss - joint ventures & associates						
Total Expenses		36,448	37,333	38,328	39,664	41,409
OPERATING SURPLUS / (DEFICIT)		548	372	359	451	434

The detailed budgets for different Council service areas can be found at appendix 3.

RATES FOR 2014/15

The underlying rate increase for 2014/15 has been contained at 3.4%. This approximates to the average CPI increase expected for Adelaide through 2013/14 plus an extra 0.9% to fund capital renewal. It departs slightly from the original Long Term Financial Plan objective to maintain increases at CPI +1%.

Council believes that a point has been reached where internal service efficiencies can be expected to deliver an “extra” 0.6% in 2014/15 and thereafter, without putting at risk Council’s long term ability to fund asset renewal and replacement in the foreseeable future. Unfortunately the Federal Budget in May 2014 withdrew \$375k of (mostly road related) grant funding, equivalent to 1.25% of rates, and this has prevented that 0.6% from being converted into a lower rate increase. Financial modelling indicates that future increases will need to be maintained at CPI+1% unless further efficiencies can be achieved and/or infrastructure spending is reduced.

In its last Annual Report, Council recorded the following trend in rate increases, to which the proposed rates 2014/15 have been added.

	2008/9	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15
To meet inflation (CPI)	4.6%	2.8%	2.9%	3.0%	2.6%	2.8%	2.5% (est)
To fund capital renewal	2.3%	4.0%	3.0%	2.5%	1.0	1.0	0.9%
Added Maintenance	-	-	-	1.25%			
TOTAL INCREASE	6.9%	6.8%	5.9%	6.75%	3.6%	3.8%	3.4%

Basis of Rating

Council applies the same rate in the dollar to all categories of ratepayer, except that commercial and industrial ratepayers pay a premium of 10% over residential and primary productions ratepayers. (Additionally, those primary production ratepayers genuinely in the business of primary production but not benefitting from a notional capital value for their property can apply for a 10% rebate.)

Separate Rates

Council has applied an additional separate rate for businesses in Stirling for a number of years. It raises in excess of \$78,000 per annum which is applied to the Stirling Business Association and is used to promote Stirling as a destination, the “Gateway to the Hills”.

In a potentially groundbreaking scheme for 2014/15, Council adopted a separate rate for a small cluster of properties to complete a \$41,500 project in Upper Hermitage. This will enable the completion of an infrastructure improvement project (partial road sealing) which would otherwise be unable to proceed. The Verrall Road (Northern End) Special Rate was the subject of a detailed separate consultation process with the affected residents and, is cost neutral for the budget and all other ratepayers.

Adelaide Hills Council rates in context

Early in each financial year a table of average residential rates by Council area is published for South Australia. This table typically reports Adelaide Hills Council as having one of the highest average residential property rates in the State. What the same table does not report is that Adelaide Hills Council also has one of the higher average residential property values (\$489,000 in 2013) in the State, and this is important for ratepayers when comparing Council areas. A comparison of Adelaide Hills Council with its neighbours in 2013/14 is set out below:

Average Council Rate	2013/14
Adelaide Hills	\$ 1,717
Mount Barker	\$ 1,534
Burnside	\$ 1,510
Mitcham	\$ 1,449
Tea Tree Gully	\$ 1,415
Barossa	\$ 1,386
Onkaparinga	\$ 1,298
Campbelltown	\$ 1,282
Playford	\$ 1,255
Mid Murray	\$ 1,133

The simplest way to illustrate the “real world” difference between these figures is to estimate what the residential rates bill would be for a \$489,000 value (ie “Adelaide Hills”) property in adjoining Council areas. Whilst exact figures are not always available, simple estimates based on known information can be used to prepare the table below.

Council Rate for average AHC property	2013/14
Mid Murray	\$ 2,031
Tea Tree Gully	\$ 1,949
Mount Barker	\$ 1,946
Onkaparinga	\$ 1,865
Barossa	\$ 1,844
Playford	\$ 1,733
Adelaide Hills	\$ 1,717
Campbelltown	\$ 1,529
Mitcham	\$ 1,431
Burnside	\$ 1,111

What this table suggests is that to move from Adelaide Hills Council to a similar value property in a neighbouring district would actually result in a higher rates charge in the majority of cases, and especially the most comparable ones. It is only in the predominantly suburban areas of Campbelltown, Mitcham and Burnside (where equivalent value properties are least comparable) that the “real world” rates charge is lower. There are many reasons for the differences, but most relate to economies of scale which cannot be achieved in more rural districts.

An additional cost that these tables do not reflect is the separate Waste Management Charge levied in at least three neighbouring areas on top of the rates charge. When compared on a like for like basis, the level of rates charged in the Adelaide Hills compares more favourably with its neighbours than is generally realised or reported.

APPENDIX 1, UNIFORM PRESENTATION OF FINANCES

Adelaide Hills Council		
STATEMENT OF COMPREHENSIVE INCOME		
2014/15 Original Budget		
2013/14 BR2 \$'000		2014/15 Original \$'000
	INCOME	
31,161	Rates	32,265
814	Statutory charges	954
1,072	User charges	1,092
3,592	Grants, subsidies and contributions	3,527
68	Investment income	68
277	Reimbursements	229
509	Other income	452
100	Net gain - equity accounted Council businesses	100
37,593	Total Income	38,687
	EXPENSES	
13,033	Employee costs	13,551
16,333	Materials, contracts & other expenses	16,509
7,266	Depreciation, amortisation & impairment	7,365
619	Finance costs	904
	Net loss - equity accounted Council businesses	
37,251	Total Expenses	38,329
342	OPERATING SURPLUS / (DEFICIT)	358
-	- Asset disposal & fair value adjustments	250
827	Amounts received specifically for new or upgraded assets	750
1,169	NET SURPLUS / (DEFICIT)	1,358
	transferred to Equity Statement	
-	Changes in revaluation surplus - infrastructure, property, plant & equipment	-
-	Total Other Comprehensive Income	-
1,169	TOTAL COMPREHENSIVE INCOME	1,358

Adelaide Hills Council

BUDGETED FUNDING STATEMENT 2014/15 Original Budget

2013/14 BR2 \$'000		2014/15 Original \$'000
	INCOME	
31,161	Rates	32,265
814	Statutory charges	954
1,072	User charges	1,092
3,592	Grants, subsidies and contributions	3,527
68	Investment income	68
277	Reimbursements	229
509	Other income	452
100	Net gain - equity accounted Council businesses	100
37,593	Total Income	38,687
	EXPENSES	
13,033	Employee costs	13,551
16,333	Materials, contracts & other expenses	16,509
7,266	Depreciation, amortisation & impairment	7,365
619	Finance costs	904
	Net loss - equity accounted Council businesses	-
37,251	Total Expenses	38,329
342	NET BUDGETED SURPLUS / (DEFICIT) BEFORE CAPITAL AMOUNTS	358
	Less: Net Outlays on Existing Assets	
10,401	Capital Expenditure on Renewal and Replacement of Existing Assets	8,638
(44)	Proceeds from Sale of Replaced Assets	-
(6,756)	Depreciation	(7,365)
3,601	NET OUTLAYS ON EXISTING ASSETS	1,273
	Less: Net Outlays on new and Upgraded Assets	
303	Capital Expenditure on New and Upgraded Assets & Remediation costs	991
(1,636)	Capital Grants and Monetary Contributions for New and Upgraded Assets	(750)
(70)	Proceeds from Sale of Surplus Assets	(250)
(1,403)	NET OUTLAYS ON NEW AND UPGRADED ASSETS	(9)
	Other Comprehensive Income	
	Asset Revaluations	-
(1,856)	Net Lending/ (Borrowing) for Financial Year	(906)

Adelaide Hills Council
BALANCE SHEET
2014/15 Original Budget

2013/14 BR2		2014/15 Original
\$'000	ASSETS	\$'000
	Current Assets	
1,216	Cash and cash equivalents	1,291
3,181	Trade & other receivables	3,236
	- Other financial assets	-
24	Inventories	24
<u>4,421</u>		<u>4,551</u>
400	Non-current Assets held for Sale	-
<u>4,821</u>	Total Current Assets	<u>4,551</u>
	Non-current Assets	
150	Financial assets	150
1,361	Equity accounted investments in Council businesses	1,461
	- Investment property	-
247,204	Infrastructure, property, plant & equipment	249,882
5,576	Other non-current assets	5,576
<u>254,291</u>	Total Non-current Assets	<u>257,069</u>
<u>259,112</u>	Total Assets	<u>261,620</u>
	LIABILITIES	
	Current Liabilities	
8,748	Trade & other payables	8,868
8,704	Borrowings	9,724
1,267	Provisions	1,277
	Other current liabilities	-
<u>18,719</u>	Total Current Liabilities	<u>19,869</u>
	Non-current Liabilities	
5,000	Borrowings	5,000
153	Provisions	153
	- Liability - Equity accounted Council businesses	-
	Other Non-current Liabilities	-
<u>5,153</u>	Total Non-current Liabilities	<u>5,153</u>
<u>23,872</u>	Total Liabilities	<u>25,022</u>
<u>235,240</u>	NET ASSETS	<u>236,598</u>
	EQUITY	
130,520	Accumulated Surplus	131,878
100,672	Asset Revaluation Reserves	100,672
4,048	Other Reserves	4,048
<u>235,240</u>	TOTAL EQUITY	<u>236,598</u>

Adelaide Hills Council

STATEMENT OF CHANGES IN EQUITY 2014/15 Original Budget

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
2015	\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period	130,520	100,672	4,048	235,239
Adjustment to give effect to items reported from a prior period				-
Restated opening balance	130,520	100,672	4,048	235,239
Net Surplus / (Deficit) for Year	1,358			1,358
Other Comprehensive Income				
Gain on revaluation of infrastructure, property, plant & equipment		-		-
Transfers between reserves	-		-	-
Balance at end of period	131,878	100,672	4,048	236,597

2014				
Balance at end of previous reporting period	130,693	100,672	4,048	235,412
Adjustment due to compliance with revised Accounting Standards				-
Adjustment to give effect to changed accounting policies				-
Restated opening balance	130,693	100,672	4,048	235,412
Net Surplus / (Deficit) for Year	(173)			(173)
Other Comprehensive Income				
Changes in revaluation surplus - infrastructure, property, plant & equipment		-		-
Impairment (expense) / recoupments offset to asset revaluation reserve				-
Transfers between reserves	-			-
Balance at end of period	130,520	100,672	4,048	235,239

KEY PERFORMANCE INDICATORS

	2012/13 Actual	2013/14 BR2 Estimated	2014/15 Original Budget
Operating Surplus Ratio			
<u>Operating Surplus</u>	1.9%	1.1%	1.1%
Rates - general & other less NRM levy			
Net Financial Liabilities Ratio			
<u>Net Financial Liabilities</u>	53%	53%	54%
Total Operating Revenue less NRM levy			
Asset Sustainability Ratio			
<u>Net Asset Renewals</u>	153%	147%	131%
Infrastructure & Asset Management Plan required expenditure			

Adelaide Hills Council
CASH FLOW STATEMENT
2014/15 Original Budget

2013/14 BR2		2014/15 Original
\$'000	<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>	\$'000
	<u>Receipts</u>	
31,161	Rates - general & other	32,265
814	Fees & other charges	954
1,072	User charges	1,092
68	Investment receipts	68
3,592	Grants utilised for operating purposes	3,527
277	Reimbursements	229
509	Other revenues	552
	<u>Payments</u>	
(13,033)	Employee costs	(13,551)
(16,033)	Materials, contracts & other expenses	(16,509)
-	Investment payments	-
(619)	Finance payments	(904)
7,808	NET CASH USED IN OPERATING ACTIVITIES	7,723
	<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>	
	<u>Receipts</u>	
	- Proceeds from Borrowings	
	- Proceeds from Aged Care facility deposits	
	<u>Payments</u>	
202	Repayment from Borrowings	
	Repayments of Aged Care facility deposits	
202	NET CASH USED IN FINANCING ACTIVITIES	-
	<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>	
	<u>Receipts</u>	
625	Grants for new or upgraded assets	750
650	Sale of replaced/ new assets & other investment	250
	- Repayment of loans to Community Groups	
	<u>Payments</u>	
(520)	Expenditure on new/ upgraded assets	(991)
(9,246)	Expenditure on renewal/ replacement of assets	(8,638)
	Contribution to Associated entities	
(8,491)	NET CASH USED IN INVESTING ACTIVITIES	(8,629)
(781)	NET INCREASE (DECREASE) IN CASH HELD	(906)
(5,983)	CASH AT BEGINNING OF YEAR	(3,937)
(6,764)	CASH AT END OF YEAR	(4,843)

APPENDIX 2, CAPITAL BUDGET DETAIL

ADELAIDE HILLS COUNCIL			
ASSET RENEWAL AND REPLACEMENT PROJECTS			
2014/15 BUDGET FOR ADOPTION			
Project	Town	Asset Description	BUDGET \$k
ROAD RESEALS			
Scottsburn Road	Woodside	Murdock Hill to End Seal	11.7
Williams Rd	Mylor	Stock to Emery	25.4
Monomeith Road	Ashton	Lobethal to Marble Hill	33.0
Stonyrise Rd	Ashton	Tregarthen to Lobethal	45.5
Gum Flat Road	Carey Gully	RPAP 84 to RPAP 144	19.5
Verrall Road	Upper Hermitage	Range to End Seal plus Northern end sealing	40.4
Debneys road	Norton Summit	Church to End	23.4
Horsnell Gully Road	Norton Summit	Old Norton Summit to End	39.0
Station Rd	Woodside	Onkaparinga Valley Rd to Langbien Rd	54.0
Post Office Rd	Woodside	Onkaparinga Valley Rd to Station Rd	54.0
Langbein Rd	Woodside	Station Road to End of Road	32.4
Langbein Rd	Woodside	Onkaparinga Valley Road to Station Road	32.4
Onkaparinga Rd	Bridgewater	Bridge Deck to approximately 150m	30.2
Forreston Rd	Gumeracha	Bridge deck and approaches either end to approximate	30.2
Tiers Rd	Woodside	Bridge deck and approaches either end to approximate	30.2
Mimosa Grove	Balhannah	Ilinga Av to Cul-de-sac end	43.5
Lutana Gr	Balhannah	Minosa Av to Cul-de-sac end	27.3
Ilinga Court	Balhannah	Ilinga Av to Cul-de-sac end	21.6
Ilinga Av	Balhannah	Kurla Road to Mimosa Road	48.0
Ilinga Av	Balhannah	Mimosa Road to Corana Court	15.4
Kareda Close	Balhannah	Corana Crt to end of road	21.6
Corana Ct	Balhannah	Kurla Road to Ilinga Avenue	19.3
Corana Ct	Balhannah	Ilinga Avenue to End of Road	38.6
Cross Street	Balhannah	James to Church	23.2
Cross Street	Balhannah	West Tce to Church	23.2
James Street	Balhannah	Onkaparinga valley rd to end of road	55.2
Church Street	Balhannah	Onkaparinga valley rd to Cross Road	25.1
Church Street	Balhannah	Cross Road to End of Road	25.1
Bon St	Lobethal	Main St to start of Private rd	38.6
Bridge Street	Lobethal	Main Street to Mill Rd	79.2
Violet Ave	Crafers	Piccadilly Rd to End of Seal	34.6
Deviation Road	Carey Gully	Lobethal Rd to End Bends	33.8
Heathfield Road	Heathfield	Cricklewood to 1000m	195.0
Pfeiffer Rd	Woodside	Nairne rd to Ridge Rd	36.6
Churinga Rd	Crafers	Cricklewood to 500m	65.0
Swamp Road Stage 2	Lenswood	Stentiford to Vickers Rd	48.8
Druid Ave Park Bays	Stirling	Mt Barker Rd to Milan Tce	157.5
Druid Ave	Stirling	Mt Barker Rd to Milan Tce	62.5
Verrall Road	Upper Hermitage	End Seal to End Road	41.5
		Total	1,681.4
ROAD PAVEMENTS			
Deviation Road	Carey Gully	Lobethal Rd to 1000m	202.5
Heathfield Road	Heathfield	Cricklewood to Longwood	336.4
Pfeiffer Rd	Woodside	Nairne to Bird in Hand	245.7
Churinga Rd	Heathfield	Cricklewood to Aldgate Oval	113.8
Swamp Road Stage 2	Lenswood	Stentiford to Vickers	468.0
Scott Creek Road	Ironbank	Longwood Rd to Morgan Rd	35.0
Springhead Road	Mount Torrens	Woodside Rd to Lenger	35.0
Mattners Rd	Balhannah	Junction to Daniels	30.0
Grasby Road	Balhannah	Adelaide-Balhannah Rd to Pye	30.0
Fox Creek Road	Cudlee Creek	Lobethal Rd to Coldstore Rd	35.0
		Total	1,531.3
<p>NOTE: line items marked "NDI" (Non-Disclosed Information) are likely to be subject to competitive tender and have therefore not been disclosed. Some similar competitive tenders in recent years appear to have been influenced by budgetary disclosures, compromising Council's ability to secure value for money.</p>			

<u>ROAD SHOULDERS</u>			
Deviation Road	Carey Gully	Lobethal Rd to 1000m	90.0
Heathfield Road	Heathfield	Cricklewood to Longwood	33.8
Pfeiffer Rd	Woodside	Nairne to Bird in Hand	45.0
Churinga Rd	Heathfield	Cricklewood to Aldgate Oval	33.8
Swamp Road Stage 2	Lenswood	Stentiford to Vickers	22.5
Ridge Road	Woodside	Quarry to Jacaranda	45.0
		Total	270.0
<u>UNSEALED ROADS</u>			
Vos Rd	Woodside	King to End	49.6
Sheoak Rd	Humbug Scrub	Bassnet to Ridge	46.6
Gores Rd	Piccadilly	Summit to Sprigg	14.6
King Rd	Woodside	Pfeiffer to Burnley	77.6
Sambell Rd	Humbug Scrub	Bassnet to End	42.9
Oval Rd	Mount Torrens	Oval to End	57.6
Ambulance Rd	Verdun	Beaumonts to End	34.6
Neudorf Rd	Lobethal	Cudlee Creek Rd to Klopsch	73.4
O'Dea Rd	Mount Torrens	Retreat Valley to Netherhill	69.0
Wintons Rd	Birdwood	Mannum Rd to End	172.6
Ridge Rd	Horsnell Gully	Greenhill to Cranwell	11.1
Collins Rd	Uraidla	Lobethal Rd to Collins	76.2
Quinns Rd	Forreston	Forreston Rd to End	92.6
Drummond Rd	Woodside	Bird in Hand to Nairne Rd	58.1
Gum Tree Glade	Norton Summit	Green Valley to End	36.2
Western Branch Rd	Woodside	Farnham to Burns	49.9
Hartley Vale Rd	Gumeracha	Netherhill to Langley	85.8
Lenger Rd	Mt Torrens	Lobethal Rd to Springhead	85.8
Footers Rd	Mount Torrens	Angas Creek to Burford Hill	82.4
Drivers Rd	Summertown	Seal to End	10.5
Norton Rd	Forest Range	Lobethal Rd to Mawson Rd	23.9
Brettig Rd	Crafers	Lobethal Rd to Eckerman	51.8
Reynolds Drive	Crafers	Summit to End	11.0
Tilmouth Rd	Paracombe	Mannum Rd to End	115.7
Fife Rd	Mount Torrens	Burford Hill to End	26.1
Marshall Rd	Forest Range	Harris to End	62.0
Intersections	Regionwide	Various	50.0
		Total	1,567.5
<u>TRAFFIC FURNITURE</u>			
Second Ave	Bridgewater	Intersection and Island	25.0
Waverley Ridge Rd	Crafers	Roundabout	35.0
			60.0
<u>COMMUNITY WASTE MANAGEMENT SYSTEMS</u>			
Tuck Street Gravity Main	Mt Torrens	Springhead Rd to Oval Rd	NDI
Birdwood Gravity Main Stage 1	Birdwood	Cromer Rd to Church St	NDI
Oval Rd Pump Station	Mount Torrens	Pump Station 1 Renewal	NDI
WWTP Re-configuration	Birdwood	Re-configure for new components	NDI
Pump Stations Upgrade	Regionwide	Provide SCADA to all pump stations	NDI
		Total	365.0
<u>STORMWATER</u>			
Cross Street	Balhannah	OV Rd to Creek outfall	NDI
Main St Stage 2	Woodside	Stage 2 Catchment works	NDI
Copeland Ave	Lobethal	Copeland to AHBTC	NDI
Gumeracha Rd	Lobethal	Gumeracha Rd to Creek	NDI
Wegener Rd	Birdwood	Dam Overflow WSUD	NDI
Shannon St	Birdwood	Pflaum St/Pedestrian Crossing	NDI
Blackhill Rd	Houghton	Johns Rd to Creek	NDI
		Total	435.0

<u>BRIDGES & FOOTBRIDGES</u>			
Watts Gully Rd	Forreston	Wingwall and Apron	NDI
Walters Rd	Oakbank	Headwall and Apron	NDI
Stevens Rd	Mylor	Abutments and Floor	NDI
Muellers Rd	Birdwood	Wingwalls and Floor	NDI
Graebers Rd	Charleston	Floor and Beams	NDI
Ridge Rd	Woodside	Wingwalls and Floor	NDI
Western Branch Rd	Woodside	Apron	NDI
Onkaparinga Valley Rd	Oakbank	Crossing adjacent Beasley Rd	NDI
		Total	200.0
<u>FOOTPATHS</u>			
Avoca Ave	Bridgewater	Honeysuckle to Fleet	NDI
Honeysuckle Grove	Bridgewater	Mt Barker to Avoca	NDI
Baroota Ave	Rostrevor	Wandilla to Arcoona	NDI
Mt Barker Rd	Bridgewater	Anzac Ridge to Honeysuckle	NDI
Onkaparinga Valley Rd	Oakbank	Soldiers Hall to Smith	NDI
Onkaparinga Valley Rd	Oakbank	Smith to Beasley	NDI
Mill Reserve	Bridgewater	Institute Reserve to	NDI
Nairne Rd	Balhannah	OV Rd to Bridge	NDI
Main Street	Balhannah	Junction to Ped Crossing	NDI
Main Street	Lobethal	12 Main to Woodside Rd	NDI
Mill Rd	Lobethal	Bridge to Post Office	NDI
Churinga Rd	Aldgate	Cricklewood to Bracken	NDI
Jacaranda Dr	Woodside	OV Rd to Allendale	NDI
Heathfield Rd	Aldgate	Cricklewood to Longwood	NDI
Scott St	Kersbrook	Trail Strategy to	NDI
Ayers Hill Rd	Stirling	Birch to Waverley Ridge	NDI
Johnston St	Stirling	Mt Barker to Oakbank	NDI
Bassdene Rd	Aldgate	Euston to Bridge	NDI
Village Crt	Aldgate	Leamington to Village	NDI
Strathalbyn Rd	Mylor	Cross to Post office	NDI
		Total	585.4
<u>KERBING</u>			
Euston Rd	Aldgate	Mt Barker to Edgeware	NDI
Violet Ave	Crafers	Old Mt Barker to End	NDI
Ophir Ave	Bridgewater	Avoca to Oak	NDI
Avoca Ave	Bridgewater	Honeysuckle to Fleet	NDI
Wembley Ave	Bridgewater	Mt Barker to Driffield	NDI
Church St	Balhannah	OV Rd to End	NDI
James St	Balhannah	OV Rd to End	NDI
Blackhill Rd	Houghton	NE Rd to Horn	NDI
Main St	Lobethal	AHBTC to 12 Main	NDI
Station Place	Crafers	Main to End	NDI
Kingsland Rd	Aldgate	Strathalbyn to Fenchurch	NDI
		Total	408.4
<u>GUARDRAIL</u>			
Norsworthy Rd	Forreston	Renew existing guardrail	NDI
Oval Rd	Mt Torrens	Renew existing guardrail	NDI
Milan Tce	Aldgate	Renew existing guardrail	NDI
Radbone Rd	Mount George	Renew existing guardrail	NDI
Yatina Rd	Aldgate	Renew existing guardrail	NDI
Adelaide Gully Rd	Kersbrook	Renew existing guardrail	NDI
		Total	98.0
<u>BUS STOPS, STREET FURNITURE AND RETAINING WALLS</u>			
Legislative DDA Compliance	Regionwide	Modifications to existing stops	35.0
Bridgewater Mill Reserve	Bridgewater		35.0
Crescent Dr	Norton Summit	Norton Summit Community Centre	NDI
Mill Rd	Lobethal	Adjacent School	NDI
Bridgewater Mill Reserve	Bridgewater	Embankment Wall	NDI
		Total	125.0

<u>BUILDINGS</u>			
Aldgate Toy Library	Aldgate	External Walls and Footings	NDI
Bradwood Park Changerooms	Bradbury	Guttering and Roofing	NDI
Wright Rd Tennis	Crafers	Windows	NDI
Torrens Valley Community Centre	Gumeracha	Flooring	NDI
Norton Summit Community Centre	Norton Summit	Air Conditioning	NDI
Gumeracha RSL	Gumeracha	Windows	NDI
Montacute Institute	Montacute	Windows	NDI
Heathfield Depot Workshop	Heathfield	Windows	NDI
Heathfield Depot Gardeners Shed	Heathfield	Verandah	NDI
AHBTC - Building 1	Lobethal	Windows	NDI
AHBTC - Building 4	Lobethal	Ceiling	NDI
AHBTC - Building 5A	Lobethal	Ceiling and Windows	NDI
AHBTC - Building 5C	Lobethal	Building Structure	NDI
AHBTC - Building 5D	Lobethal	Ceiling	NDI
AHBTC - Building 16A	Lobethal	Ceiling	NDI
AHBTC - Building 18	Lobethal	Windows	NDI
AHBTC - Building 20A	Lobethal	Windows	NDI
AHBYC - Building 21	Lobethal	Windows	NDI
AHBTC - Building 22A,B,C,D,E	Lobethal	Windows	NDI
AHBTC - Building 22E	Lobethal	Ceiling	NDI
Gumeracha Retirement Village	Gumeracha	Carpark	NDI
Crafers Hall	Crafers	Toilets Demolition	NDI
Asbestos Removal Program	Regionwide	Asbestos	NDI
Ashton Hall	Ashton	Guttering and Roofing	NDI
Melville Park Shelter	Upper Sturt	Roofing	NDI
Mylor Tennis Courts	Mylor	Building Structure	NDI
Atkinson Reserve	Piccadilly	Shelter Roofing	NDI
		Total	727.0
<u>SPORT & RECREATION</u>			
Highercombe Golf Carpark	Highercombe	Reseal carpark	NDI
Bridgewater Mill Carpark	Bridgewater	Reseal carpark	NDI
Car Park renewals	Regionwide	Reseal carpark (defined by 15/6)	NDI
Rec Ground Renewals	Regionwide	Access Road Renewals (by 15/6)	NDI
		Total	142.5
<u>ICT PROJECTS</u>			
iPad Generation 1 Renewal	Regionwide	Council Members, Snr Mgt, ICT	18.0
Conquest Asset Mgt Renewal	Regionwide	Align with Open Office/Mapinfo	NDI
EDRMS Renewal (TRIM)	Regionwide	Align with Open Office/CRM	NDI
		Total	388.0
<u>LIBRARY EQUIPMENT & FURNITURE</u>			
Shelving Replacement	Regionwide		NDI
Fixtures and Fittings	Regionwide		NDI
		Total	30.0
<u>PLANT & EQUIPMENT</u>			
John Deer Mid Mount Front Loader Mower			NDI
Loader Volvo BM L60F			NDI
Bob Cat Mini Excavator 4.5t			NDI
Roller Self propelled			NDI
Grader Cat 12H			NDI
Truck Isuzu FVR 1000			NDI
Hitachi 3t Mini Excavator			NDI
		Total	599.0
GRAND TOTAL RENEWAL/REPLACEMENT BUDGET			9,213.0
<i>NOTE: line items marked "NDI" (Non-Disclosed Information) are likely to be subject to competitive tender and have therefore not been disclosed. Some similar competitive tenders in recent years appear to have been influenced by budgetary disclosures, compromising Council's ability to secure value for money.</i>			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	20031
1. PROJECT SUMMARY							
Project Name:	<i>Bridge Guardrail Safety Upgrades Stage 2 (as per Bridges LTFP and Asset Management Plan)</i>						
Project Description:	<i>Install and upgrade guardrails on bridges identified in the bridge safety audit to comply with current legislative safety standards. The bridges in stage 2 of the works have been identified as having the highest risk and first priority for installation. Bridges include: Kain Ave, Cyanide Road, Burfords Hill Rd, Burtons Road</i>						
Project Approval Status:							
Project Objectives:	<i>Installation of Guard Rail to meet safety standards</i>						
Desired Outcomes:	<i>Improving motorist safety from bridge crossing hazard/drop off</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:	Legislation						
Specific Driver:	<i>Improve motorist safety at high risk bridges</i>						
How the project meets the driver:	<i>Provides a safe road user environment</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Personal injury</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.6 Transport and Movement</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets community expectations for road users safety from roadside hazards.</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 75,000				\$ 75,000		
Non-capital expenses					\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30045
1. PROJECT SUMMARY							
Project Name:	<i>Local Area Bike Plan as per Strategic Plan (with grant 30k - without 60k)</i>						
Project Description:	<i>As part of Council's recent strategic plan, bike transport and parking were identified as key strategies in the short term. Council has lodged a grant application to undertake a local area bike plan to address this key action and if funded will cover 50% of the project.</i>						
Project Approval Status:							
Project Objectives:	<i>Generate a Local Area Bike Plan to address the strategic plan</i>						
Desired Outcomes:	<i>Improved bike usage and reduced reliance on cars</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Strategy						
Secondary Driver:	Policy						
Specific Driver:	<i>Identify bike parking facilities and bike routes to encourage bike usage</i>						
How the project meets the driver:	<i>Bike plan to identify usage areas and demands/restrictions</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Failure to address strategic plan</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.6 Transport and Movement</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets items 2.6.5 and 2.6.6</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>					\$ -		
Non-capital expenses	\$ 60,000				\$ 60,000		
Income (eg: grants)					\$ -		
TOTALS	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30019
1. PROJECT SUMMARY							
Project Name:	<i>Bridgewater Bus Stop (adj shops) - relocate to oval or DDA works</i>						
Project Description:	<i>The high usage bus stop outside the Bridgewater bus stop has a number of non-compliance DDA issue. Council is legislatively bound to upgrade all bus stops to DDA compliant by 2025 and this stop presents a significant challenge. The works would either modify the existing stop or re-position it outside the Bridgewater oval to allow additional shop parking</i>						
Project Approval Status:							
Project Objectives:	Construct a DDA compliant bus stop						
Desired Outcomes:	<i>Improved public transport usage</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Legislation						
Secondary Driver:	Safety						
Specific Driver:	<i>Upgrade to DDA compliant for all access bus stop</i>						
How the project meets the driver:	Construct a stop on level platform for whellechairs or impaired users						
Interdependencies:							
Implications if project does not proceed:	<i>Failure to address legislation/community requirements</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.6 Transport and Movement</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.6.2</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 45,000				\$ 45,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30034
1. PROJECT SUMMARY							
Project Name:	<i>Mount Torrens Trail Stage 1 - Lenger Rd to Springhead Road</i>						
Project Description:	<i>After completion of the AHC trails strategy a linkage through the unmade road reserve between Lenger road and Springhead Road, Mt Torrens was identified as a priority. The project has strong community support.</i>						
Project Approval Status:							
Project Objectives:	<i>Construct a trail between Lenger rd and Springhead rd to link with the trail strategy</i>						
Desired Outcomes:	<i>Improved mobility</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Strategy						
Secondary Driver:							
Specific Driver:	<i>Creation of trail network in the local area</i>						
How the project meets the driver:	<i>Provide a walking trail on the outskirts of the townships</i>						
Interdependencies:							
Implications if project does not proceed:	<i>None</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.5 Landscape character and activity centre</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.5.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 30,000				\$ 30,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30014
1. PROJECT SUMMARY							
Project Name:	<i>Blockers Road Safety Upgrades, including widening and pull off bays</i>						
Project Description:	<i>After a recent bushfire in Basket Range a number of safety issues were identified with Blockers Rd, such as narrowness and steep drop offs, and largely only one way access. To improve safety it is proposed to install passing bays along the road (like lower hermitage road) and improve sight distance on bends</i>						
Project Approval Status:							
Project Objectives:	<i>Improve safety for road users on Blockers Rd</i>						
Desired Outcomes:	<i>Improved safety</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:							
Specific Driver:	<i>Reduced risk of casualty crashes</i>						
How the project meets the driver:	<i>Provides sections of wider road to allow two way movements and improved sight distances on steep gradient bends</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Risk of crashes</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.6 Transport and Movement</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.6.10</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 35,000				\$ 35,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30046
1. PROJECT SUMMARY							
Project Name:	<i>Woodland Way Teringie footpath safety upgrades (extension to Ridgeland Drive)</i>						
Project Description:	<i>There is currently a missing 'link' in the footpath network on Woodland Way Teringie where there is no path and pedestrians are required to walk on the road. This project would create the last linkage to improve safety. The project has been strongly supported by the teringie residents association.</i>						
Project Approval Status:							
Project Objectives:	Construction of footpath						
Desired Outcomes:	<i>Safer walkways for pedestrians</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:							
Specific Driver:	<i>Safer walking paths for pedestrians</i>						
How the project meets the driver:	Creates a linkage and removes walkers from the roadway						
Interdependencies:							
Implications if project does not proceed:	<i>Risk of accidents</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.5 Landscape Character and Activity Centres</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.5.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital Renewal					\$ -		
Capital New/Upgrade	\$ 15,000				\$ 15,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30038
1. PROJECT SUMMARY							
Project Name:	CWMS - Birdwood WWTP Overflow Storage Facility						
Project Description:	Construct an additional tank at the WWTP to accommodate peak water inflow times and allow for dumping of pumped out overflow water from pump stations (during power/pump failures). At present any pumped out water overloads the system.						
Project Approval Status:							
Project Objectives:	Additional treatment capacity at Birdwood WWTP						
Desired Outcomes:	Double treatment capacity						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Legislation						
Secondary Driver:							
Specific Driver:	Requirement to ensure no overflows from lagoons to adjoining land						
How the project meets the driver:	Ensures all water can be treated by the treatment plant before entering the primary lagoon.						
Interdependencies:							
Implications if project does not proceed:	Prosecution						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	2.3 Waste Management						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	Meets item 2.3.5						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 120,000				\$ 120,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	30037
1. PROJECT SUMMARY							
Project Name:	CWMS - Kersbrook Effluent Re-Use System (Kersbrook Oval) Design Stage						
Project Description:	Construct a water storage dam at Kersbrook Oval for turf irrigation, taking treated CWMS water from the Kersbrook evaporation lagoons to prevent the risk of overflows to adjoining land from the lagoons. The design stage focusses on the design and licencing/EPA approvals prior to proceeding with any construction of the facility						
Project Approval Status:							
Project Objectives:	Reduced water in Kersbrook lagoons to meet EPA compliance						
Desired Outcomes:	EPA compliance						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Legislation						
Secondary Driver:							
Specific Driver:	Requirement to ensure no overflows from lagoons to adjoining land						
How the project meets the driver:	Reduces the water levels by diverting treated water to Kersbrook oval for watering and long ter storage to use during peak demand times						
Interdependencies:							
Implications if project does not proceed:	Prosecution						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	2.3 Waste Management						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	Meets item 2.3.5						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital Renewal					\$ -		
Capital New/Upgrade	\$ 10,000				\$ 10,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	20009
1. PROJECT SUMMARY							
Project Name:	<i>Emergency Parking and Disabled Loading/Unloading at Summit Community Centre</i>						
Project Description:	<i>The Norton Summit Community Centre requires a 2.5m wide pull off bay at the entrance to the centre to allow for emergency vehicle parking and access to the centre, and also allow for loading and unloading to the centre for disabled patrons or for deliveries.</i>						
Project Approval Status:							
Project Objectives:	<i>Parking bay including kerbing and sealing at Norton Summit Community Centre</i>						
Desired Outcomes:	<i>Emergency Access and Disability Access</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Legislation						
Secondary Driver:	Safety						
Specific Driver:	<i>Improved safety and legislative compliance for DDA acces and emergency vehicle access</i>						
How the project meets the driver:	<i>Constructs a parking bay to accomdate emergency vehicles and DDA taxis/loading and unloading</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Safety/risk</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 1 Safe and Connected Community						
SMP Key Issue:	<i>1.1 Community Planning</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 1.1.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 15,000				\$ 15,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS

PROJECT PROPOSAL DETAILS						PROJECT:	20008
1. PROJECT SUMMARY							
Project Name:	<i>Neumann Lane Birdwood Upgrade to Stormwater Drainage</i>						
Project Description:	<i>Neumann Lane continues to experience stormwater drainage problems. Sealing a section of the laneway (closer to Edwards Road) and including a centralised dished swale will resolve a significant portion of the drainage problems.</i>						
Project Approval Status:							
Project Objectives:	Improve management of stormwater						
Desired Outcomes:	<i>Reduce flooding of adjacent properties</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Other						
Secondary Driver:							
Specific Driver:	<i>Improved amenity for residents</i>						
How the project meets the driver:	Improve stormwater management and therefore reduce drainage issues for residents						
Interdependencies:							
Implications if project does not proceed:	<i>Resident complaints due to unresolved drainage issue</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.5 Landscape Character and Activity Centres</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.5.7 - specifically related to road reserves</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 10,000				\$ 10,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 500	\$ 500	\$ 500	\$ 500			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 500	\$ 500	\$ 500	\$ 500			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PART B		PROJECT PROPOSAL DETAILS				PROJECT:	30011
1. PROJECT SUMMARY							
Project Name:	<i>Woodside Office Fire Protection Stage 1 - fire hose reels</i>						
Project Description:	<i>Installation of fire fighting equipment at Woodside Office and Library</i>						
Project Approval Status:							
Project Objectives:	<i>Office and Librar protected against bushfire and fires</i>						
Desired Outcomes:	<i>Improved safety</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:							
Specific Driver:	<i>Safe office and library for users</i>						
How the project meets the driver:	<i>Installs fire fighting capacity at the site</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Increased risk</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 4 Recognised leading performer						
SMP Key Issue:	<i>4.2 Managing risk and responsibility</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 4.2.5</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital Renewal					\$ -		
Capital New/Upgrade	\$ 35,000				\$ 35,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PROJECT PROPOSAL DETAILS						PROJECT:	30033
1. PROJECT SUMMARY							
Project Name:	<i>Oakbank Street Stirling Footpath (Johnston st to Stirling oval)</i>						
Project Description:	<i>Construction of a new footpath on Oakbank Street between Johnston Street and Stirling Oval</i>						
Project Approval Status:							
Project Objectives:	<i>New footpath linking Johnston street and Stirling Oval</i>						
Desired Outcomes:	<i>Improved mobility</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Strategy						
Secondary Driver:							
Specific Driver:	<i>Creation of footpath in an area with no linkage</i>						
How the project meets the driver:	<i>Provide a new footpath within the township where there is currently none</i>						
Interdependencies:							
Implications if project does not proceed:	<i>None</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.5 Landscape character and activity centre</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.5.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 30,000				\$ 30,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PROJECT PROPOSAL DETAILS						PROJECT:	30008
1. PROJECT SUMMARY							
Project Name:	<i>Teringie Dr/Woodland Way Driveway Link Slow Point</i>						
Project Description:	<i>Construction of a driveway link (slow point - similar to ones on Sheoak Rd) along either Teringie Dr/Woodland Way (pending survey and design constraints) to reduce rat running and high speeds (well above 50kmh speed limit - over 66% of vehicles >50kmh from traffic survey monitoring) through the area.</i>						
Project Approval Status:							
Project Objectives:	<i>Reduce rat running and traffic speed</i>						
Desired Outcomes:	<i>85% speed below 50kmh</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:							
Specific Driver:	<i>Reduced traffic speeds for safer roads/pedestrians</i>						
How the project meets the driver:	<i>Creates a slow point to force traffic to slow and negotiate, and discourage people using the road as a shortcut</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Risk of accidents/danger to pedestrians/reduced amenity</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.5 Landscape Character and Activity Centres</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.5.7 - specifically related to road reserves</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 35,000				\$ 35,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PROJECT PROPOSAL DETAILS						PROJECT:	30009
1. PROJECT SUMMARY							
Project Name:	<i>Heathfield Depot Construction and Demolition Establishment as per Strategic Plan</i>						
Project Description:	<i>Modify the heathfield waste depot to allow for dumping of specified building materials for recycling and removing from waste streams creating a possible revenue stream for Council. This will allow a trial operation to identify issues and establish benefit/cost.</i>						
Project Approval Status:							
Project Objectives:	<i>Modify roadway and creation of storage and sorting bays and stormwater treatment pond</i>						
Desired Outcomes:	<i>Recycling of waste materials for re-use and future revenue streams</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Strategy						
Secondary Driver:							
Specific Driver:	<i>Diversion of waste from landfill</i>						
How the project meets the driver:	<i>Recycles waste building material for re-use on roads, paths, construction fill</i>						
Interdependencies:							
Implications if project does not proceed:	<i>None</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.3 Waste Management</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.3.2 and 2.3.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 75,000				\$ 75,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PROJECT PROPOSAL DETAILS						PROJECT:	10051
1. PROJECT SUMMARY							
Project Name:	<i>Parking Policy Study (Southern Townships) per Strategic Plan</i>						
Project Description:	<i>As part of Council's recent strategic plan, park and ride facilities and boosting public transport were identified. A parking study in the high demand areas for park and ride (south - stirling/crafers/aldgate) would identify key areas of usage and link with transport routes and opportunities for park and ride hubs.</i>						
Project Approval Status:							
Project Objectives:	<i>Generate a local parking (park and ride) strategy</i>						
Desired Outcomes:	<i>Improved public transport usage and reduction parking congestion</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Strategy						
Secondary Driver:	Policy						
Specific Driver:	<i>Identify parking demand locations for public transport and opportunities for new hubs</i>						
How the project meets the driver:	<i>Provide an action and recommendation plan for developing hubs</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Failure to address strategic plan</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.6 Transport and Movement</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets items 2.6.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>					\$ -		
Non-capital expenses	\$ 25,000				\$ 25,000		
Income (eg: grants)					\$ -		
TOTALS	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PART B	PROJECT PROPOSAL DETAILS	PROJECT:	30015		
1. PROJECT SUMMARY					
Project Name:	<i>Stirling Linear Park Signage Upgrades</i>				
Project Description:	<i>Construction and installation of new signage (information/directional/historic)at Stirling Linear Park</i>				
Project Approval Status:					
Project Objectives:	<i>New signage strategically installed</i>				
Desired Outcomes:	<i>Improved signage</i>				
2. PROJECT DEMAND & CONSTRAINTS					
Primary Driver:	Strategy				
Secondary Driver:					
Specific Driver:	<i>Improved signage for major tourist facility</i>				
How the project meets the driver:	<i>New signs</i>				
Interdependencies:					
Implications if project does not proceed:	<i>None</i>				
3. STRATEGIC LINKS					
SMP Goal Area:	Goal 2 Sustainable natural and built environments				
SMP Key Issue:	<i>2.5 Landscape character and activity centre</i>				
Other Strat/Corp Plan Refs:					
How the project contributes to the issue(s):	<i>Meets item 2.5.4</i>				
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]					
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)
Capital <i>Renewal</i>					\$ -
Capital <i>New/Upgrade</i>	\$ 30,000				\$ 30,000
Non-capital expenses	\$ -				\$ -
Income (eg: grants)					\$ -
TOTALS	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)					
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.	
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000	
Operating/mtc costs					
Income/revenue					
Other					
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000	

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PART B		PROJECT PROPOSAL DETAILS				PROJECT:	30053
1. PROJECT SUMMARY							
Project Name:	<i>Stirling Linear Park (Existing) Toilet Upgrades</i>						
Project Description:	<i>Upgrade toilets with new lighting and security to re-open at Stirling Linear Park</i>						
Project Approval Status:							
Project Objectives:	<i>Toilets available to public</i>						
Desired Outcomes:	<i>Toilet accessibility</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Strategy						
Secondary Driver:							
Specific Driver:	<i>Improved signage for major tourist facility</i>						
How the project meets the driver:	<i>New signs</i>						
Interdependencies:							
Implications if project does not proceed:	<i>None</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.5 Landscape character and activity centre</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.5.4</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 30,000				\$ 30,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PART B		PROJECT PROPOSAL DETAILS				PROJECT:	30006
1. PROJECT SUMMARY							
Project Name:	<i>Stirling Fire Upgrades Stage 4 - fire hose reels to office</i>						
Project Description:	<i>Extension of hydrant mains and fire hose reels around the Stirling west wing and transportable offices.</i>						
Project Approval Status:							
Project Objectives:	<i>Improved bush fire and fire fighting capacity</i>						
Desired Outcomes:	<i>Improved safety</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:							
Specific Driver:	<i>Safe office and library for users</i>						
How the project meets the driver:	<i>Installs fire fighting capacity at the site</i>						
Interdependencies:							
Implications if project does not proceed:	<i>Increased risk</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 4 Recognised leading performer						
SMP Key Issue:	<i>4.2 Managing risk and responsibility</i>						
Other Strat/ Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 4.2.5</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital Renewal					\$	-	
Capital New/Upgrade	\$ 135,000				\$	135,000	
Non-capital expenses	\$ -				\$	-	
Income (eg: grants)					\$	-	
TOTALS	\$ 135,000	\$ -	\$ -	\$ -	\$	135,000	
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

APPENDIX 2, CAPITAL BUDGET DETAILS

BUSINESS CASES FOR NEW PROJECTS (DEFERRED TO BR1)

PROJECT PROPOSAL DETAILS						PROJECT:	10032
1. PROJECT SUMMARY							
Project Name:	<i>Airstrip Road Inglewood Sealing Crest and Guardrail</i>						
Project Description:	<i>In 2011 there was a serious crash (4 injuries, 1 serious injury) on the crest at Airstrip Rd Inglewood due to a car failing to keep left. There was also a more recent crash in 2014 due to a similar reason. The project would seal the crest to allow linemarking (to ensure vehicles keep left) and install guardrail for any future crashes</i>						
Project Approval Status:							
Project Objectives:	Improve safety for road users on Airstrip Rd						
Desired Outcomes:	<i>Improved safety</i>						
2. PROJECT DEMAND & CONSTRAINTS							
Primary Driver:	Safety						
Secondary Driver:							
Specific Driver:	<i>Reduced risk of casualty crashes</i>						
How the project meets the driver:	Improved safety to reduce the risk of accidents for road users						
Interdependencies:							
Implications if project does not proceed:	<i>Risk of crashes</i>						
3. STRATEGIC LINKS							
SMP Goal Area:	Goal 2 Sustainable natural and built environments						
SMP Key Issue:	<i>2.6 Transport and Movement</i>						
Other Strat/Corp Plan Refs:							
How the project contributes to the issue(s):	<i>Meets item 2.6.10</i>						
4. PROJECT COST ESTIMATE (by finance category) [Detailed estimate must be attached to Part B]							
Project Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future Years	TOTALS (\$)		
Capital <i>Renewal</i>					\$ -		
Capital <i>New/Upgrade</i>	\$ 45,000				\$ 45,000		
Non-capital expenses	\$ -				\$ -		
Income (eg: grants)					\$ -		
TOTALS	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000		
5. ONGOING IMPACT ON OPERATING BUDGET (net increase (decrease) on operating budget)							
Operating Expense	Year 1 (\$)	Year 2 (\$)	Year 3 (\$)	Future annual recurrent exp.			
Depreciation	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			
Operating/mtc costs							
Income/revenue							
Other							
TOTALS	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000			

ASSETS REPORT CARD GRADES 2013/14

Item No.	Asset Description	2014 Overall Weighted Score	2013 Overall Weighted Score	Overall Report Grade	Overall Asset Replacement Value (\$)	% Total Asset Value
8	Sealed Roads	65	59	B-	155,198,000	45.9%
12	Stormwater Drainage	45	42	D	29,863,000	8.8%
9	Unsealed Roads	66	63	B-	18,596,000	5.5%
14	Bridges	61	56	C+	17,754,000	5.3%
13	CWMS	59	52	C	16,667,000	4.9%
19	Halls	51	45	C-	16,056,000	4.8%
18	S&R Facilities	50	48	C-	13,212,000	3.9%
25A	AHBTC Buildings	51	51	C-	12,236,000	3.6%
23	Libraries	68	66	B-	8,599,000	2.5%
22	Aged Accommodation	61	60	C+	7,346,000	2.2%
29	Fire Trails	56	56	C	7,000,000	2.1%
10	Footpaths Towns	55	52	C	6,243,000	1.8%
15	Retaining Walls	58	54	C	4,353,000	1.3%
17	Administration Buildings	60	59	C+	4,290,000	1.3%
27	Ovals	78	78	B+	3,739,000	1.1%
20	Fires Services	64	64	C+	3,123,000	0.9%
1	Cemeteries	64	64	C+	3,089,000	0.9%
11	Footpaths Outside Towns	37	36	D-	3,000,000	0.9%
21	Depots	56	56	C	2,458,000	0.7%
16	Public Toilets	57	57	C	1,954,000	0.6%
7	Playgrounds	74	74	B	1,073,000	0.3%
24	Community Centres	63	61	C+	1,000,000	0.3%
25	Historical Buildings	41	40	D	1,000,000	0.3%
30	Dog Kennels	71	71	B	28,000	0.0%
2	Parks North	60	59	C	-	
3	Parks South	66	64	B-	-	
4	Reserves North	59	59	C	-	
5	Reserves South	62	62	C+	-	
6	Reserves Crown	51	51	C-	-	
26	Recreation Centres	55	55	C	-	0.0%
28	Unmade Road Reserve	34	34	F	-	
Overall Grade		60	56	C+		
Total					337,877,000	100.0%

Score	* Australian Report Card System Rating scale Letter grade	Designation	Definition*
90	A+	Very good	Infrastructure is fit for its current and anticipated future purposes
85	A		
80	A-	Good	Minor changes required to enable infrastructure to be fit for its current and anticipated future purposes
75	B+		
70	B		
65	B-	Adequate	Major changes required to enable infrastructure to be fit for its current and anticipated future purposes
60	C+		
55	C		
50	C-	Poor	Critical changes required to enable infrastructure to be fit for its current and anticipated future purposes
45	D+		
40	D		
35	D-	Inadequate	Inadequate for current and anticipated future purposes
30	F		

APPENDIX 3, OPERATING BUDGET DETAIL

Detailed on the following pages is the operating budget for each of the individual service areas expanded across the key income and expense areas monitored by Council's internal management reporting and Long Term Financial Plan. The following service areas are reported:

- » Waste Services
- » Strategy, Planning & Development
- » Community Recreation/Leisure
- » Community Services
- » Infrastructure Assets (incl. Environment & Natural Resources)
- » Governance
- » Corporate Support

Waste Services

Includes: Domestic Refuse Collection and Disposal (including Green Waste and Hard Waste services); and Community Wastewater Management Systems operated by Council and funded by service rates.

Waste Services	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Revenue			
Other Income	-30	-27	-29
Revenue Total	-30	-27	-29
Expenses			
Consultants	0	5	5
Contractors	423	495	409
Contractors Waste Bins	-0	16	0
Contractors Waste Collection	2,421	2,866	2,944
Contractors Waste Disposal	507	532	620
Contractors Waste Green	0	24	
Contractors Waste Hard	100	100	80
Contractors Waste Outsource	100	189	198
Contractors Waste Street Litter	7	49	108
Depreciation	318	322	334
Fleet	43	65	16
Levies CWMS	151	148	146
Licences	8	10	10
Materials	29	49	76
Other Costs	4	0	36
Power	38	39	38
Staff Costs	143	89	373
Expenses Total	4,290	4,999	5,392
Net expense funded by Rates	4,260	4,972	5,363

Strategy, Planning & Development

Includes: Planning and Development Services; Building Regulatory Services; and Economic and Strategic Development for the Adelaide Hills area.

Strategy, Planning & Development	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Revenue			
Other Income	-25	-18	-12
Statutory Fees	-378	-367	-400
Revenue Total	-403	-385	-412
Expenses			
Consultants	79	102	113
Contractors	163	222	212
Fleet	89	92	91
Materials	54	75	74
Other Costs	31	-24	60
Staff Costs	1,630	1,737	1,364
Expenses Total	2,047	2,204	1,913
Net expense funded by Rates	1,644	1,819	1,501

Community Recreation & Leisure

Includes: Parks, Reserves and Community Buildings; Natural Resources, Environment and Fire Mitigation; Public and Environmental Health; Regulatory Services; and Tourism and Community Use Buildings including the Adelaide Hills Business & Tourism Centre at Lobethal.

Community Recreation & Leisure	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Revenue			
Dog and Cat Income	-300	-337	-382
Grants	-944	-648	-633
Other Income	-163	-155	-147
Parking Expiations Income	-51	-96	-82
Reimbursement Income	-136	-203	-203
Rental Income	-493	-529	-545
Statutory Fees	-76	-31	-90
Revenue Total	-2,163	-1,999	-2,082
Expenses			
Consultants	42	55	52
Contractors	1,365	1,265	1,250
Depreciation	878	896	930
Fleet	204	260	256
Levies	67	51	62
Materials	349	570	560
Other Costs	222	142	113
Power	207	241	237
Staff Costs	1,788	1,837	1,473
Telephony	0	5	5
Water	136	99	99
Expenses Total	5,258	5,422	5,037
Net expense funded by Rates	3,095	3,423	2,955

Community Services

Includes: Community Support; Home & Community Care; Retirement Villages; Cemetery Management; Library and Customer Services; and Culture and Arts.

Community Services	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Revenue			
Burial Income	-147	-140	-140
Grants	-1,142	-1,181	-1,353
Other Income	-387	-151	-169
User Charges RV	-357	-361	-363
Revenue Total	-2,031	-1,834	-2,026
Expenses			
Consultants	5	6	6
Contractors	649	623	771
Depreciation	64	126	131
Fleet	65	119	117
Levies	0	15	15
Licences	1	2	2
Materials	364	421	438
Materials Lib	48	207	206
Other Costs	195	108	141
Power	45	43	42
Staff Costs	3,133	3,132	3,101
Water	35	29	28
Expenses Total	4,605	4,831	4,999
Net expense funded by Rates	2,573	2,998	2,974

Infrastructure Assets

Includes: All Transport Infrastructure (roads, footpaths and trails); Stormwater Drainage; and other Infrastructure Maintenance and Repair.

Infrastructure Assets	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Revenue			
Grants	-996	-985	-713
Other Income	-252	-79	-75
Revenue Total	-1,248	-1,064	-788
Expenses			
Consultants	118	171	168
Contractors	2,749	2,135	2,065
Depreciation	5,418	5,901	5,948
Fleet (Recoveries)	84	-343	-387
Materials	733	648	642
Other Costs	306	53	53
Power	327	386	379
Staff Costs	2,660	3,054	3,909
Water	116	73	78
Expenses Total	12,512	12,082	12,857
Net expense funded by Rates	11,264	11,017	12,068

Governance

Includes: Elected Members.

Governance	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Expenses			
Contractors	28	32	31
Fleet	13	13	13
Materials	58	79	78
Other Costs	345	363	357
Staff Costs	0	2	267
Expenses Total	444	489	747
Net Rate/Grant Income generated	444	488	746

Corporate Support

Includes: CEO's Office; HR; Finance; Payroll; ICT; and Asset Management; Engineering and Works Management.

Corporate Support	2012/13 Actual \$'000	2013/14 BR2 Estimate \$'000	2014/15 Original \$'000
Revenue			
Grants	-783	-802	-828
Interest Income	-18	-49	-49
Investment Income	-16	-20	-20
Joint Venture Income	-544	-100	-100
Other Income	-109	-35	-44
Rates	-27,866	-29,087	-30,098
Rates CWMS	-1,213	-1,277	-1,277
Rates NRM	-750	-800	-813
Rates Property Searches	-59	-41	-42
Rates SBA	-73	-75	-77
Revenue Total	-31,433	-32,287	-33,349
Expenses			
Consultants	184	230	230
Contractors	617	449	445
Depreciation	79	21	21
Finance Costs	948	682	904
Fleet	334	319	394
Insurance	484	607	597
Leasing	262	300	295
Levies NRM	750	788	810
Levies SBA	73	75	74
Licences	414	402	396
Materials	94	132	128
Other Costs	231	115	110
Staff Costs	2,965	2,956	2,827
Telephony	155	154	151
Expenses Total	7,590	7,229	7,384
Net Rate/Grant Income generated	-23,843	-25,058	-25,965

APPENDIX 4, RATES DETAIL

The Fixed Charge System

The rating system provides for a fixed charge and a rate in the dollar which is applied against the property value. This has been set at \$410 for 2014/15, (*\$405 in 2013/15*).

The fixed charge is generally recognised as a device to enhance equity among ratepayers. It ensures that the services to benefit all properties (or people) are recovered from them equally. It avoids the inherent penalties imposed on the lowest value properties by a minimum rate, and on the highest value properties by a variable rate only. Fixed charges are particularly appropriate to (and prevalent in) rural/regional areas like the Adelaide Hills.

Rate Capping

Capping limits the increase in rates paid on a principal place of residence to 15% maximum, subject to certain conditions. Each year's annual rates notice includes a rate capping application form, and applications are invited from any eligible ratepayer. *(NB: where recent improvements to a property have exceeded \$20,000 or the ownership/land use has changed, capping is not available. It is intended only to relieve existing ratepayers from sharp upwards capital revaluations outside their control.)*

Rate Deferral for Retirees

Council's policy on rate deferrals is consistent the Local Government Act 1999. It is aimed to alleviate the "asset rich, income poor" scenario which affects many retirees.

Regulation 13A(1) of the Local Government (General) Regulations 1999, allows any amount in excess of \$500 to be postponed, but the property must be the home of the qualifying senior, and interest applies on the deferred rates (at 1% over the cash advance debenture rate, calculated monthly)

There is a Seniors Postponement Scheme under Section 182A of the Act which allows ratepayers eligible to hold a Seniors card to postpone some of the rates on their principal place of residence each year. Council can also allow the postponement of Rates payments under Section 182 if those payments would cause financial hardship.

Rebate of Rates

The Local Government Act Division 5 requires Council to rebate rates on some land

Mandatory Rebates

A Mandatory rebate of 100% applies to:

- » Land predominantly used for service delivery or administration by a hospital or health centre incorporated under the South Australian Health Commission Act 1976.
- » Land containing a church or other building used for public worship, or land used solely for religious purposes.
- » Land being used for the purposes of a public cemetery.
- » Land (other than land used as domestic premises) owned by, or under the care, control and management of, the Royal Zoological Society of South Australia Inc.

A Mandatory rebate of 75% applies to:

- » Land occupied by a government school under a lease or licence & being used for educational purposes.
- » Land occupied by a non-government school registered under Part 5 of the Education Act 1972 and being used for educational purposes.
- » Land being used by a University or University college to provide accommodation and other forms of support for students on a not-for-profit basis
- » Land predominantly used for service delivery or administration by a community service organisation as defined under Section s 161(3) & 161(4) of the Local Government Act 1999 (as amended).
- » All properties owned by registered community housing associations

The power to determine applications for mandatory rates rebates is delegated to the Chief Executive Officer, and where a mandatory rebate of 75% applies, Council will not consider any further rebates for that property. If Council is aware of an organisation entitled to a mandatory rebate, and that eligibility is not in doubt for that rebate, then the Chief Executive Officer can grant a rebate without first receiving an application.

Discretionary Rebates

Council has the power (under Section 166 of the Local Government Act 1999 (as amended)) to grant discretionary rebates as follows:

- » The rebate is desirable for the purpose of securing the proper development of the Council area (or part thereof).
- » The rebate is desirable for the purpose of assisting or supporting business within the Council area.
- » The rebate will conduce to the preservation of buildings or places of historic significance.
- » The land being used for educational purposes.
- » The land being used for agricultural, horticultural or floricultural exhibitions.
- » The land is being used for a hospital or health centre.
- » The land is being used to provide facilities or services for children or young persons.
- » The land is being used to provide accommodation for the aged or disabled.
- » The land is being used for a residential aged care facility approved for Commonwealth funding under the Aged Care Act 1997(Commonwealth) or a day therapy centre.
- » The land is being used by an organisation which, in the opinion of Council, provides a benefit to the local community.
- » The rebate relates to common property or land vested in a community corporation under the Community Titles Act 1996 over which the public has free and unrestricted access and enjoyment.
- » The rebate is considered by Council to provide relief against what would otherwise amount to substantial changes in rates payable by a ratepayer due to changes in the basis or structure of the Council's rates, or a change in the basis of valuation, rapid changes in valuation or anomalies in valuations.
- » A liability to pay a rate or charge that is inconsistent with the liabilities that were anticipated by the Council in its annual business plan.
- » The power to determine applications for discretionary rebates of rates has been delegated to the Chief Executive Officer.

Applications for a rates rebate must be made in writing and accompanied by the appropriate supporting documentation.

ADELAIDE HILLS COUNCIL AREA



APPENDIX 6, ORGANISATION STRUCTURE



Organisational Structure

